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ABSTRACT
The general purpose of the occupational analysis is to provide workable, basic information dealing with the many and varied duties performed in the terminal materials handling occupation. The document opens with a brief introduction followed by a job description. The bulk of the document is presented in table form. Five duties are broken down into a number of tasks and for each task a two-page table is presented, showing on the first page: tools, equipment, materials, objects acted upon; performance knowledge (related also to decisions, cues, and errors); safety--hazard; and on the second page: science; math--number systems; and communications (performance modes, examples, and skills and concepts). The duties are: supervising movement of materials; supervising dock work force; unloading inbound material; storing material; and loading material for reshipment and/or delivery. A glossary of freight terminal terms is appended. (BP)

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Occupational Analysis

CE 004201

TERMINAL MATERIALS HANDLER

**Instructional Materials Laboratory
Trade and Industrial Education
The Ohio State University**

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AN ANALYSIS OF THE TERMINAL MATERIALS HANDLING OCCUPATION

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FOREWORD

The occupational analysis project was conducted by The Instructional Materials Laboratory, Trade and Industrial Education, The Ohio State University in conjunction with the State Department of Education, Division of Vocational Education pursuant to a grant from the U.S. Office of Education.

The Occupational Analysis project was proposed and conducted to train vocational educators in the techniques of making a comprehensive occupational analysis. Instructors were selected from Agriculture, Business, Distributive, Home Economics and Trade and Industrial Education to gain experience in developing analysis documents for sixty-one different occupations. Representatives from Business, Industry, Medicine, and Education were involved with the vocational instructors in conducting the analysis process.

The project was conducted in three phases. Phase one involved the planning and development of the project strategies. The analysis process was based on sound principles of learning and behavior. Phase two was the identification, selection and orientation of all participants. The training and work-shop sessions constituted the third phase. Two-week workshops were held during which teams of vocational instructors conducted an analysis of the occupations in which they had employment experience. The instructors were assisted by both occupational consultants and subject matter specialists.

The project resulted in producing one hundred two trained vocational instructors capable of conducting and assisting in a comprehensive analysis of various occupations. Occupational analysis data were generated for sixty-one occupations. The analysis included a statement of the various tasks performed in each occupation. For each task the following items were identified: tools and equipment; procedural knowledge; safety knowledge; concepts and skills of mathematics, science and communication needed for successful performance in the occupation. The analysis data provided a basis for generating instructional materials, course outlines, student performance objectives, criterion measures, as well as identifying specific supporting skills and knowledge in the academic subject areas.

PREFACE

The goal of this document was to describe the tasks required of a trained, educated materials handler within the larger scope of motor transportation. The participants attempted to explore the many behavioral and communications skills required for workers to effectively perform in this occupation. The job duties and tasks analyzed, range from the supervising functions to the actual physical loading and unloading of materials.

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JOB DESCRIPTION

A freight terminal material handler on a dock operation handles movement of materials and supervises all performing functions to and from the dock area, including unloading and loading materials for reshipment and/or delivery.

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**DUTY I. SUPERVISING MOVEMENT OF ALL MATERIALS TO AND
FROM THE DOCK AREA**

- A. Assign supervisory work force
- B. Assign labor force
- C. Route bills
- D. Prepare loading manifest
- E. Coordinate movement of trailers
- F. Trace lost shipments
- G. Handle grievances
- H. Insure security measures
- I. Enforce safety procedures
- J. Insure proper use of equipment
- K. Support management policy
- L. Approve loading of trailers
- M. Support governing body regulations
- N. Prepare daily reports

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TASK STATEMENT) I-A ASSIGN SUPERVISORY WORK FORCE

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY – HAZARD	ERRORS
Roster sheet Dock area Shift report	Assigns supervisor to work area Provide area supervisor with daily duties	Safety Walk only in designated areas Watch for passing forklift trucks Hazards Collisions with towmotors or dockmen Falling freight	Damaged material Lack of production Idle time
			CUES DECISIONS Determine number of people needed to perform work load Decide if any special equipment is required

ASK STATEMENT) I. A ASSIGN SUPERVISORY WORK FORCE

SCIENCE	MATH – NUMBER SYSTEMS	COMMUNICATIONS	
<p>Behavioral Human Relations—being able to get along with people Motivation—getting most out of work force Taci—saying the proper thing in the proper way at the proper time Distributes personnel with regard to experience and optimum work performance</p>	<p>Uses of Whole Numbers: (without calculation) Counting Coordinate system Coding [Company]</p>		
PERFORMANCE MODES	EXAMPLES	SKILLS/CONCEPTS	
<p>Speaking Writing</p>	<p>Oral instruction Written instruction</p>	<p>Terminology Memo Terminology</p>	

TASK STATEMENT) I-B ASSIGN LABOR FORCE

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD	DECISIONS	CUES	ERRORS
Roster sheet Dock area Tonnage report	Assign work force to areas (zones) Fill out preliminary shift report	Safety Walk only in designated area Watch for passing towmotors Hazards Collisions with towmotor. Jackmen Falling freight	Decide where to place labor force Determine how many workers for each respective jobs	Trailers to be loaded and unloaded Amount of material in storage Total number of men present	Damaged material Lack of production Idle time

ASK STATEMENT) I-B ASSIGN LABOR FORCE

SCIENCE

Behavioral
Human relations
Motivation
Aptitude—assign best personnel to each job
Tact
Distribute personnel for best work performance

MATH – NUMBER SYSTEMS

Uses of Whole Numbers: (without calculation)
Coding
[company]

COMMUNICATIONS

PERFORMANCE MODES

Writing

EXAMPLES

Written instructions

SKILLS/CONCEPTS

Terminology
Description

TASK STATEMENT) I-C ROUTE BILLS

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD	
<p>Route book Freight bills Marking pens or pencils Stamper with terminal identification Dock telephone</p>	<p>Identify destination Mark destination code on bill Stamp back of bill with terminal identification Alphabetize bill in folder Give folders to area supervisor Check route for dockman when there is no freight bill</p>	<p>Safety Proper ventilation Standard office precautions</p> <p>Hazards Drowsiness, nausea General injury</p>	<p>ERRORS</p> <p>Wrong destination Misplaced freight bill Lost freight bill Misfiling Lost folder Illegibility</p>
		<p>CUES</p> <p>Ultimate destination</p>	<p>DECISIONS</p> <p>Identify proper destination Selection of most direct route</p>

ASK STATEMENT) I-C ROUTE BILLS

SCIENCE	MATH – NUMBER SYSTEMS	COMMUNICATIONS	
Behavioral Aptitude	1. use of Whole Numbers: (without calculation) Counting Coordinate system Indexing Coding [Company]	<u>EXAMPLES</u> Coding freight bills Checking routing	<u>SKILLS/CONCEPTS</u> Terminology Description Classification Terminology Description
		<u>PERFORMANCE MODES</u> Writing Speaking	

TASK STATEMENT) I-D PREPARE LOADING MANIFEST

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY – HAZARD
Manifest Clipboard Container for loaded bills Writing utensils	Complete manifest information Place on clipboard Place in proper dock area	Safety Visual observation of surroundings Hazards Falling freight Towmotor injury Collisions with dockmen
		ERRORS Misinformation Legibility Misplacement of manifest
	DECISIONS Where to place manifest What information should be included	CUES Trailer waiting to be loaded Loader ready to work

ASK STATEMENT) I-D PREPARE LOADING MANIFEST

SCIENCE	MATH – NUMBER SYSTEMS
	Uses of Whole Numbers: (without calculation) Coding [Company]
COMMUNICATIONS	
PERFORMANCE MODES	EXAMPLES
Writing	Record manifest Information
	SKILLS/CONCEPTS
	Classification Description Terminology Legibility

[TASK STATEMENT] I-E COORDINATE MOVEMENT OF TRAILERS

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY – HAZARD	CUES	DECISIONS	ERRORS
Dispatcher board Dock sheet Telephone P.A. system	Determine empty dock space Request empty trailer Enter trailer moves Communicate with dispatcher regarding needs	Safety Proper use of communication devices Hazards Electrical shock	Type of material to be loaded Daily work load Deadlines to be met	When is trailer needed Type of trailer needed Where to put trailers	Wrong trailer for material Wrong trailer for destination Trailer sent to wrong dock area Misrecording information Company deadlines not met

ASK STATEMENT) I-E COORDINATE MOVEMENT OF TRAILERS

SCIENCE	MATH – NUMBER SYSTEMS	COMMUNICATIONS	SKILLS/CONCEPTS
<p>Behavioral Human relations Communications network</p>	<p>Uses of Whole Numbers; (without calculation) Coding—given a coding system, recognize and identify each unit involved by assigning necessary symbols, numerical or literal [Company]</p>		<p>Terminology Clarity of expression</p> <p>Classification Terminology Legibility</p>
		<p>EXAMPLES</p> <p>Requesting information from dispatcher Record trailer numbers</p> <p>PERFORMANCE MODES</p> <p>Speaking Writing</p>	

TASK STATEMENT) I-F TRACE LOST SHIPMENTS

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD	DECISIONS	CUES	ERRORS
<p>Freight bills Telephone O.S. & D form Written communication Letters Bulletins Memos Teletype</p>	<p>Inspect material without freight bills Inspect inbound trailers from original point of shipment Communicate with final destination point Prepare tracing bulletins</p>	<p>Safety Walk only in designated areas Watch for towmotors Avoid collisions with dockmen Hazards Injury from falling freight Collisions with dockmen and towmotors</p>	<p>Where to look for lost freight Who to contact Type of communication to use</p>	<p>Unmarked freight Freight without bill</p>	<p>Delays in delivery Loss of revenue Payment of claims Misrecord information Overlook material</p>

ASK STATEMENT) I-F TRACE LOST SHIPMENTS**SCIENCE**

Behavioral
 Industriousness—willing to work
 Perseverance—sticking with a job until done
 Trouble shooter—solving problems of lost shipments
 Observation
 Communications networks

MATH — NUMBER SYSTEMS

Uses of Whole Numbers
 Counting
 Indexing
 Coding—Company
 $+, -, \times, \div$

(TASK STATEMENT) I-G HANDLE GRIEVANCES

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD
Company policy manual Union contract Grievance forms Communication devices Telephone Letters Memos	Review grievance statement Consult with company representatives Consult with Union representatives Attend hearing Implement results of hearing Compile final report	
		ERRORS Improper dismissal Uninformed personnel Legal action resulting from improper handling

DECISIONS

- Determine who should handle complaint
- Determine proper method of handling
- Determine who else should be informed
- Determine what reference material is needed
- Determine what arbitrators are needed

CUES

- Existing company policy
- Existing union contract
- Previous decisions in similar situations

TASK STATEMENT) I-G HANDLE GRIEVANCES**SCIENCE**

Apathy—workers resent supervision
 Human relations
 Communications network
 Prejudice—basis of trouble may be a dislike of the creed, race of the individual
 Punishment and Sanctions—Know how to handle decisions of hearings
 Observation
 Patience—Ability to accept all phases of grievance handling

MATH – NUMBER SYSTEMS

Basic Measurement Skills and Concepts
Measurement: Non-geometric
Time/Calendar
Uses of Numbers: (without calculation)
Indexing
Coding—[Company]

COMMUNICATIONS**PERFORMANCE MODES**

Listening
 Viewing
 Speaking
 Reading
 Writing

EXAMPLES

Listen to employee
 Seeing infraction
 Handle labor grievance
 Contracts and company manuals
 Reports and memos

SKILLS/CONCEPTS

Auditory, Discrimination, Discriminate facts, Recognize opinions,
 Word definition
 Visual analysis
 Terminology, Clarity of expression, Conflict of semantics, Logic,
 Poise
 Comprehension, Informational reports, Recommendation, Pro-
 gress, Proposals, Terminology, Instructions
 Memo format, Reports (same as reading), Business letters,
 Legibility

(TASK STATEMENT) I-H INSURE SECURITY MEASURES

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD	ERRORS
<p>Fences Illumination Alarms Identification badges I.D. card Cameras Visitor sign-in, sign-out sheet Security men Door guard Plant guard Yard guard Undercover guard Electric doors and gates</p>	<p>Inspect for unauthorized personnel in dock area Periodic check of employee activities Inspect daily shortage reports Open communication with security personnel</p>	<p>Safety Walk only in designated areas Watch for towmotors Hazards Collisions with dockmen or towmotors Falling freight</p>	<p>Poor supervision of visitors Lack of attention to employee activities</p>

ASK STATEMENT) I-H INSURE SECURITY MEASURES

SCIENCE	MATH – NUMBER SYSTEMS
<p>Behavioral Trouble shooting—try to prevent problems from occurring Observation—visual checks for possible problems Open communications with security personnel</p>	<p>Uses of Positive Rational Numbers $+,-,\times,\div$ Basic Skills and Concepts Measurement: Non-geometric Time/Calendar</p>
COMMUNICATIONS	EXAMPLES
	<p>Supervise dock area Reports Reports Communication devices</p>
PERFORMANCE MODES	SKILLS/CONCEPTS
<p>Viewing Reading Writing Listening</p>	<p>Visual analysis Memory Describing Comprehension Informational reports Proposals Instructions Classification Memo format Progress reports Terminology Auditory discrimination Concentration</p>

TASK STATEMENT) I-I ENFORCE SAFETY PROCEDURES

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD
<p>Safety manual Safety posters Safety measures on equipment overhead bars on towmotors cut-off switch on dragline cart pins Fire extinguishers First-aid kits Water hoses Exits (Fire and Emergency) Quick-dry agents Squeegies Brooms and mops Illumination</p>	<p>Schedule meetings on safety Review safety procedures Updating safety methods Visual check for safety equipment glasses shoes hard hats gloves protective clothing Periodic check of fire extinguishers, first aid kits, exits etc.</p>	<p>ERRORS</p> <p>Improper filling of extinguishers Improper use of first aid Not following directions Lack of proper equipment and supplies Improperly trained employees</p>
		<p>CUES</p> <p>Safety regulations Violations of safety procedures New safety procedures Misuse and abuse of equipment High incident of accidents Types of material handled (combustible)</p>
		<p>DECISIONS</p> <p>When to hold meeting When to check How to handle violations Where to put posters Where to place equipment Who to train to use safety equipment Where to store safety materials</p>

ASK STATEMENT) I-I ENFORCE SAFETY PROCEDURES**SCIENCE**

Simple machines used to gain mechanical advantage
Fluids under pressure
Motion resulting from two or more forces acting on a point in a body
Behavioral
Safety needs—implement standards and procedures
Communications network
Observation
Trouble shooting

MATH – NUMBER SYSTEMS

Uses of Positive Rational Numbers
Basic Measurement Skills and Concepts
Measurements: Non-geometric
Time/calendar—Scheduling
Temperature—Fahrenheit
Liquid—Flammable; miscellaneou, pressure
Reading and interpreting tables, charts, and graphs
Floor plans

COMMUNICATIONS**PERFORMANCE MODES**

Speaking
Reading
Viewing
Listening

EXAMPLES

In-service meeting
Manuals, reports
Visual safety check
Dock noises

SKILLS/CONCEPTS

Terminology
Clarity of expression
Logic
Comprehension
Recommendation
Progress report
Proposals
Instructions
Visual analysis
Memory
Describing
Auditory discrimination

[TASK STATEMENT] I-J INSURE PROPER USE OF EQUIPMENT

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY – HAZARD	28
Operators manuals Instruction sheets Specification sheets Storage areas for equipment	Visual inspection of equipment air in tires coolant levels fuel levels gauges properly working Working inspection of operators for proper operation Report of equipment needing repair	Safety Walk only in designated areas Watch for passing towmotors Hazards Collisions with dockmen or towmotors Falling freight	ERRORS
			CUES
			DECISIONS
			Determine what to check Determine personnel to use available equipment Determine if equipment is being properly operated Determine priorities in assigning equipment Determine where to store equipment

ASK STATEMENT) I-J INSURE PROPER USE OF EQUIPMENT

<p>SCIENCE</p> <ul style="list-style-type: none"> Simple machines used to gain mechanical advantage Fluids under pressure Behavioral Safety needs Pride - care for the equipment Trouble shooting Tact in reprimanding Observation 	<p>MATH – NUMBER SYSTEMS</p> <ul style="list-style-type: none"> Uses of Positive Rational Numbers Basic Measurement Skills and Concepts Instruments Fuel Temperature Oil
<p>COMMUNICATIONS</p>	<p>EXAMPLES</p> <ul style="list-style-type: none"> Visual check of dock area and equipment Operator's manual Repair reports Dock noises
<p>PERFORMANCE MODES</p> <ul style="list-style-type: none"> Viewing Reading Writing Listening 	<p>SKILLS/CONCEPTS</p> <ul style="list-style-type: none"> Visual analysis Memory Describing Recognition of symbols, codes, emblems Comprehension Recommendation report Proposals Instructions Memo format Description Terminology Number recognition Auditory discrimination

(TASK STATEMENT) I-K SUPPORT MANAGEMENT POLICY

30		TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD
Policy handbook Communication device letters telephone memos bulletin board	Schedule periodic in-service meetings Interpreting company policy Distribute changes in policy			
		DECISIONS	CUES	ERRORS
		What to do when policy is questioned What to do when management policy is violated	Discontent personnel Frequent violations Misunderstandings between management and labor Strikes	Wrong decisions Lack of communication Lack of production

ASK STATEMENT) I-K SUPPORT MANAGEMENT POLICY

SCIENCE	MATH – NUMBER SYSTEMS	COMMUNICATIONS	
<p>Behavioral</p> <p>Human relations Team—try to get labor and management working together Preventative procedures—try to keep a problem from manifesting itself Communications network</p>	<p>Uses of Whole Numbers</p>	<p><u>EXAMPLES</u></p> <p>In-service meetings Policy handbook Meetings</p>	<p><u>SKILLS/CONCEPTS</u></p> <p>Terminology Clarity of expression Implying Persuasion Comprehension Informational reports Proposals Instructions Auditory discrimination Detection of propaganda devices Discriminate facts Recognize opinion Concentration</p>
		<p><u>PERFORMANCE MODES</u></p> <p>Speaking Reading Listening</p>	<p>21</p>

TASK STATEMENT I-L APPROVE LOADING OF TRAILERS

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD	ERRORS
<p>Loading manifest Trailers Freight bills</p> <p>Approve trailer for loading Observe loader during loading Make periodic checks of loading Inspect weight and cube of trailer Inspect loading procedures for safety Give final approval Apply seal Record seal number on loading manifest Report to dispatcher Forward freight bills and loading manifest to dispatcher</p>	<p>Safety Walk only in designated areas Watch for passing towmotors Watch for drag line Keep out of loader's way</p> <p>Hazards Collision with dockmen, towmotor, drag line or loader Falling freight</p> <p>Damaged freight Claim payment Driving accidents from improper loading Cargo destruction due to improper labeling Overload</p>	<p>CUES</p> <p>Material to be loaded Available space on trailer How material is placed in trailer</p> <p>DECISIONS</p> <p>What to load What type of trailer is needed When must trailer depart What placards are needed Who is going to load How must trailer be loaded</p>	

ASK STATEMENT) I-LAPPROVE LOADING OF TRAILERS

SCIENCE	MATH – NUMBER SYSTEMS	COMMUNICATIONS	SKILLS/CONCEPTS
<p>Weight distribution Fluids under pressure Motion resulting from two or more forces acting on a point in a body</p> <p>Behavioral Human relations Pride Motivation Trouble shooting—looking for problems such as improper loading of materials Observation Communications network</p>	<p>Using Positive Rational Numbers Counting Coding—Company $+, -, \times, \div$ Basic Arithmetic Skills and Concepts Guess and check method Basic Measurement Skills and Concepts Measurement: Non-geometric Time/calendar Weight Reading and interpreting tables, charts, and graphs Scale drawings/floor plans/blueprints Basic Geometry Skills and Concepts Knowledge of geometric relationships Symmetry—Drawing floor plan</p>	<p>COMMUNICATIONS</p>	<p>Visual analysis Memory Describing Detail and inference Recognition of codes, symbols and emblems</p> <p>Description Terminology Number recognition</p>

(TASK STATEMENT) I-M SUPPORT GOVERNING BODY REGULATIONS

I-M SUPPORT GOVERNING BODY REGULATIONS

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD
I.C.C. regulations manual State regulations manual—P.U.C.O Local regulations manual Scale	Inspect trailer for length weight proper markings licenses proper lighting height Inspect that proper tractor is being used	.24
		ERRORS Fines for over loading Cargo impounded

ASK STATEMENT I-M SUPPORT GOVERNING BODY REGULATIONS

SCIENCE	MATH – NUMBER SYSTEMS
Behavioral Observation Communications network	Uses of Numbers—Rational Indexing Coding—I.C.C., company \times , \div , \times , \div Basic Measurement Skills and Concepts Measurement: Non-geometric Time/calendar Temperature Weight Speed—M.P.H. Reading and interpreting tables, charts, and graphs Logs Scale drawings/floor plans/blueprints Maps—Routing
	COMMUNICATIONS
PERFORMANCE MODES	EXAMPLES
Reading	Governing regulations Visual check of equipment
Viewing	

(TASK STATEMENT) I-N PREPARE DAILY REPORT

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD	ERRORS
Report form Time cards Loading manifest Roster sheets	Determine total man hours Determine total tonnage handled Complete daily ratio—number per man hour List number of trailers loaded and unloaded	.6	Low production High: operating costs

ASK STATEMENT) I-N PREPARE DAILY REPORT

SCIENCE	MATH — NUMBER SYSTEMS
Behavioral Communications network	<p>Uses of Positive Rational Numbers $+ \cdot - \times \div$ Coding—Company Ratio Basic Algebra Skills and Concepts Substitute given values in order to find the value of the required unknown—Man hours, tonnage Number of men Solve problems involving numerical algebraic expressions Basic Measurement Skills and Concepts Measurement: Non-geometric Weight</p>
	COMMUNICATIONS
	<p>SKILLS/CONCEPTS</p> <p>Comprehension Informational reports Number recognition Description Classification Informational reports</p>
	<p>EXAMPLES</p> <p>Supervision reports Prepare daily report</p>
PERFORMANCE MODES	<p>Reading Writing</p>

TASK STATEMENT) II-A ASSIGN DUTIES TO PERSONNEL

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY – HAZARD	ERRORS
<p>Roster sheet Duty sheet Dock layout sheet Freight bills Manifest sheets Chalk Wiping cloth Pencil and pens</p>	<p>Assign personnel unloaders loaders towmotor drivers line pullers Assign doors to trailers Assign areas to towmotor drivers and line pullers</p>	<p>Safety Observe standard safety precautionary measures Hazards Collisions, slipping Falling freight</p>	<p>Improper personnel Inadequate Low production</p>

TASK STATEMENT II-A ASSIGN DUTIES TO PERSONNEL

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE <ul style="list-style-type: none"> Assign personnel unloaders loaders towmotor drivers line pullers Assign doors to trailers Give freight bill and trailer location to unloaders Assign areas to towmotor drivers and line pullers 	SAFETY – HAZARD <ul style="list-style-type: none"> Safety Observe standard safety precautionary measures Hazards Collisions, slipping Falling freight
		ERRORS <ul style="list-style-type: none"> Improper personnel Inadequate Low production
	CUES <ul style="list-style-type: none"> Trailers to be loaded and unloaded Available personnel 	DECISIONS <ul style="list-style-type: none"> Who to assign the duties Priorities in loading and unloading

(TASK STATEMENT) II-A ASSIGN DUTIES TO PERSONNEL

SCIENCE	MATH – NUMBER SYSTEMS	COMMUNICATIONS	
<p>Behavioral Human relations Motivation Aptitude Tact Distribute personnel for best work performance</p>	<p>Uses of whole Numbers Coding—Company</p>	<p><u>EXAMPLES</u></p> <p>Making assignments Complete duty sheet</p>	<p><u>SKILLS/CONCEPTS</u></p> <p>Terminology Clarity Usage Classification Number recognition Legibility</p>
			40

• TASK STATEMENT) II-B EVALUATE WORK PERFORMANCE

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY + HAZARD	41
Shift report Roster sheet Duty sheet Time cards Tonnage reports Daily report	Observe on-the-job performance Evaluate and correct during work schedule Summarize performance at end of shift	Safety Observe standard safety precautionary measures Hazards Collisions on dock area Falling freight	ERRORS
			CUES
		Low production Idle time Poor work performance	DECISIONS

ASK STATEMENT) II-B EVALUATE WORK PERFORMANCE

SCIENCE	MATH – NUMBER SYSTEMS
Behavioral Aptitude Human relations Competency—seeing that labor force is capable of doing the assigned job properly Observation Punishment and sanctions—what to do if work performance is not up to standards Safety needs Communications Tact	Uses of positive Numbers $+$, $-$, \times , \div Counting Indexing Coding—Company Basic Measurement Skills and Concepts Measure sense/role of unit Measurement: Geometric Linear Area Volume Measurement: Non-geometric Time/calendar Weight
	COMMUNICATIONS
	PERFORMANCE MODES Viewing Writing
	EXAMPLES Observe personnel Complete shift report
	SKILLS/CONCEPTS Visual analysis Memory Describing Classification Description Informational reports Number recognition Legibility

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TASK STATEMENT**II-C PREPARE SHIFT REPORTS**

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY – HAZARD
Shift report Time cards Tonnage reports Daily reports Adding machine	Summarize daily report man hours tonnage work performed Enter figures on shift report Figure totals	Safety Observe standard safety measures Hazards Collisions in dock area Falling freight
		ERRORS Mathematical mistakes Wrong entries
		CUES Amount of production Daily goals Man hour—tonnage ratios
		DECISIONS Where to enter figures Recommendations

ASK STATEMENT) II-C PREPARE SHIFT REPORTS

SCIENCE	MATH – NUMBER SYSTEMS
Behavioral Communications	<p>Uses of Positive Rational Numbers $+,-, \times, \div$ Coding—Company Ratio Basic Algebra Skills and Concepts Solve problems involving literal algebraic expressions Substitute given values in order to find the value of the required unknown $(\text{man hours-tonnage})$ (no. of men) Basic measurement Skills and Concepts Measurement: Non-geometric Weight</p>
	COMMUNICATIONS
PERFORMANCE MODES	EXAMPLES
Writing	Shift report

SKILLS/CONCEPTS

Classification
 Description
 Informational reports
 Number recognition
 Legibility

DUTY III. UNLOADING INBOUND MATERIALS

- A. Obtain freight bills**
- B. Prepare trailer for unloading**
- C. Select and remove individual shipments**
- D. Close out trailer**

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III-A OBTAIN FREIGHT BILLS

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TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD	DECISIONS	CUES	ERRORS
<p>Freight bills Dock layout sheet Bill storage area</p>	<p>Obtain bills from router Mark location of trailer on unloading manifest Store bills awaiting unloading</p>	<p>Safety Standard safety measures</p> <p>Hazards Collisions Falling freight</p>	<p>Who to give bills to Where to store bills</p>	<p>Number of inbound trailers Calls from router</p>	<p>Misplacement of bills Mark wrong location</p>

	SCIENCE	MATH – NUMBER SYSTEMS	47
Behavioral		<ul style="list-style-type: none">Uses of Positive Rational Numbers +, -, x, ÷CountingIndexingCoding—companyBasic Measurement Skills and ConceptsMeasurement: Non-geometricTime/calendarReading and interpreting tables, charts, and graphsMaps—Dock layout	
Communications		COMMUNICATIONS	
		PERFORMANCE MODES	EXAMPLES
		Writing	Fill out dock layout sheet
			SKILLS/CONCEPTS
			<ul style="list-style-type: none">ClassificationNumber recognitionLegibility

TASK STATEMENT III-B PREPARE TRAILER FOR UNLOADING

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY — HAZARD
Trailer Manifest Freight bills Seal remover Dock plate	Inspect trailer number with manifest Verify seal number of trailer Record seal number on manifest Break seal Open trailer door Place dock plate in place	Safety Care in breaking seal Care in opening door Secure level footing on dock Hazards Lacerations Back injury—opening door Bodily injury Tripping, slipping, straining
		ERRORS
	CUES	Wrong trailer Mistiecond seal number Damage trailer door Damage freight

III-B PREPARE TRAILER FOR UNLOADING

<p>SCIENCE</p> <p>Simple machines used to gain mechanical advantage Fluids under pressure</p> <p>Behavioral Observation Communications</p>	<p>MATH – NUMBER SYSTEMS</p> <p>Uses of Positive Rational Numbers $+ \quad - \quad x \quad \div$ Uses of variables Write as a formula or equation a relationship given in words Substitute given values in order to find the value of the required unknown—Company</p> <p>Basic Arithmetic Skills and Concepts Guess and check method Basic Measurement Skills and Concepts Measurement: Non-geometric Time/calendar</p>	<p>COMMUNICATIONS</p> <p>EXAMPLES</p> <p>Observe seal number Record seal number Break seal number</p>	<p>PERFORMANCE MODES</p> <p>SKILLS/CONCEPTS</p> <p>Viewing Writing Touching</p> <p>Visual analysis Recognition of symbols, codes, emblems Legibility Number Recognition Shape Lifting</p>
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III-C SELECT AND REMOVE INDIVIDUAL SHIPMENT

<u>TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON</u>	<u>PERFORMANCE KNOWLEDGE</u>	<u>SAFETY – HAZARD</u>
Freight bills Carts Two-wheelers Dollies Towmotors Crane Trouble lights Expedite forms Trailer	Select material for removal Match freight bill with proper material Inspect routing Select method of removal towmotor hand cart crane two-wheeler drum cart Forward material to loading door Expedite material without bills	Safety Select proper equipment in handling material Good lighting Cover holes and remove nails Seek assistance in handling when necessary Proper safety clothing & shoes, etc. Hazards Personal injury back lacerations Tripping Falling off dock Breaking glasses
		<u>ERRORS</u> Wrong handling causing damages Sending material to wrong loading area

DECISIONS

What to unload
How to unload material
Where to send
Where to store

CUES

Type of freight
Markings on freight bill
Missing freight bill

ASK STATEMENT III-C SELECT AND REMOVE INDIVIDUAL SHIPMENTS

SCIENCE

Simple machines used to gain mechanical advantage
Fluids under pressure

Behavioral

Pride in work
Perseverance
Safety needs
Motivation
Observation
Competency

MATH — NUMBER SYSTEMS

Uses Positive Rational Numbers
 $+, -, \times, \div$
 Counting
 Indexing
 Coding—Company
Basic Arithmetic Skills and Concepts
 Guess and check method
Basic Measurement Skills and Concepts
 Measurement: Geometric
 Linear
 Area
 Volume
 Measurement: Non-geometric
 Time/calendar
 Weight
 Liquid
 Reading and interpreting tables, charts, and graphs
 Scale drawings/floor plans/blueprints

COMMUNICATIONS

PERFORMANCE MODES

Viewing

Reading

Touching

Writing

EXAMPLES

Select material

Read route bill

Removing freight

Mark freight bill

SKILLS/CONCEPTS

Visual analysis
Memory
Color discrimination
Recognition of symbols, codes, emblems

Number recognition
Comprehension
Instructions

Lifting

Legibility
Number recognition

TASK STATEMENT**III-D CLOSING OUT TRAILER**

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD
Broom Nail puller Manifest Trash container Trailer Trouble lights	Sweep out trailer Remove any nails and blocks from trailer floor Place debris in trash container Close trailer door Sign manifest Report for reassignment	Safety Proper safety clothing Sweep trailer carefully Care in use of tools Care in closing door Hazards Personal injury feet hands back Getting dirt in eyes Respiratory problems
		ERRORS Not sweeping trailer Not removing nails and blocks from trailer floor Not closing trailer door

DECISIONS	CUES
Tools to use Where to sign manifest How to close trailer door Where to report for reassignment	Empty trailer Nails in floor Type of trailer door Location of assignment area

ASK STATEMENT**III-D CLOSING OUT TRAILER****SCIENCE**

Behavioral
Safety needs
Observation
Communications

MATH – NUMBER SYSTEMS

Uses of Whole Num :
Counting
Coding—company

COMMUNICATIONS**PERFORMANCE MODES**

Touching
Writing

EXAMPLES

Sweeping trailer
Sign manifest

SKILLS/CONCEPTS

Texture
Lowering
Legibility
Classification

DUTY IV. STORING MATERIAL

- A. Transport material to proper storage area**
- B. Pull the drag line**

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(TASK STATEMENT) IV-A TRANSPORT MATERIAL TO PROPER STORAGE AREA

<u>TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON</u>	<u>PERFORMANCE KNOWLEDGE</u>	<u>SAFETY – HAZARD</u>	<u>ERRORS</u>
Floor space Carts Towmotors Two-wheelers Drum carts Channel dolly Chain	Select storage area Select transporting method Place freight in storage area Mark location on freight bill Give freight bill to loader Return to original work area	Safety Proper safety clothing Proper use of equipment Clean storage areas Attend drag line Hazards Personal injury Collisions with drag line, towmotors and dock workers Getting caught in drag line	Store in wrong area Damage to freight Incorrect marking on bill

TASK STATEMENT IV-A TRANSPORT MATERIAL TO PROPER STORAGE AREA

SCIENCE	MATH – NUMBER SYSTEMS	COMMUNICATIONS	SKILLS/CONCEPTS
<p>Simple machines used to gain mechanical advantage Behavioral Safety needs Observation Pride in use of equipment Communications network</p>	<p>Uses of Whole Numbers Counting Coding—company</p>	<p>Select storage area Place freight in storage area Mark freight bill</p>	<p>Visual analysis Memory Describing Recognition of symbols, codes, emblems Lifting Lowering Legibility Number recognition Classification</p>

(TASK STATEMENT) IV-B PULLING DRAGLINE

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY – HAZARD	ERRORS
<p>Drag line Carts Storage area</p> <p>Pull appropriate cart from drag line Place dock cart in proper storage area Combine small orders on one cart Load small orders on proper trailers Give loaded bills to loader Maintain storage area</p>	<p>Safety Care in pulling carts from dragline Observe movement of towmotors and dockmen Clothing and equipment Hazards Bodily injury</p>	<p>Misplacing freight Misloading freight Lost bills Damaged freight Damaged carts</p>	<p>DECISIONS</p> <p>What cart to pull from line Where to place cart How to combine small orders Which trailer to load small orders Which loader to give bills</p> <p>CUES</p> <p>Cart identification Small orders Amount of work</p>

TASK STATEMENT) IV-B PULLING DRAGLINE

SCIENCE	MATH — NUMBER SYSTEMS	COMMUNICATIONS
<p>Simple machines used to gain mechanical advantage Behavioral Safety needs Pride in work Observation Communication</p> <p>Uses of whole numbers $+$, \times Coding—Companys Ratio</p>		<p><u>EXAMPLES</u></p> <p>Pulling line Selecting the storage area</p> <p><u>PERFORMANCE MODES</u></p> <p>Touching Viewing</p> <p><u>SKILLS/CONCEPTS</u></p> <p>Lifting Pushing Visual analysis Memory Recognition of symbols, codes, emblems</p>

DUTY V. LOADING FOR RESHIPMENT AND/OR DELIVERY

- A. Prepare trailer for loading
- B. Load individual shipments
- C. Close out trailer

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(TASK STATEMENT) V-A PREPARE TRAILER FOR LOADING

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD
Trailer Manifest	Open trailer door Prepare loading manifest	Safety Cars when opening trailer door Standard precautions in dock area Hazards Bodily injury Falling freight
		ERRORS
		CUES
		DECISIONS
		Material to be loaded Trailer in proper location

SCIENCE	MATH — NUMBER SYSTEMS
Behavioral Observation Communication	Uses of Positive Numbers $+$, $-$, \times , \div Coding—company Basic Arithmetic Skills and Concepts Guess and check method Basic Measurement Skills and Concepts Measurement: Geometric Linear Area Volume Measurement: Non-geometric Time/calendar Weight Reading and interpreting tables, charts and graphs Scale drawings/floor plans/blueprints
	COMMUNICATIONS
PERFORMANCE MODES Touching Writing	EXAMPLES Open door Prepare manifest
	SKILLS/CONCEPTS Lifting Legibility Number recognition Classification Description

(TASK STATEMENT)

V-B LOAD INDIVIDUAL SHIPMENTS

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY – HAZARD	ERRORS
<p>Trailer loading manifest towmotor two-wheeler crane drum carts dolies Hand tools hammer nails blocks chains</p>	<p>Select material to be loaded Determine proper method of loading Determine placement of material in trailer Place material in trailer</p>	<p>Safety Standard safety clothing and equipment Handle freight properly Use equipment properly Follow proper loading procedures</p> <p>Hazards Bodily injury Tripping, falling Fall off dock area</p>	<p>Misload to wrong trailer Overload trailer Imbalanced load Damaged freight Mixing freight improperly (i.e. poisons with food products) Adding manifest incorrectly</p>

SCIENCE

Fluids under pressure
 Motion resulting from two or more forces acting on a point in a body
 Effect of heating and cooling on state of matter
 Simple machines used to gain mechanical advantage
 Behavioral
 Attitude
 Motivation
 Observation
 Safety needs
 Trouble shooting
 Pride in work

MATH – NUMBER SYSTEMS

Uses of Positive Rational Numbers
 $+, -, \times, \div$
 Counting
 Coordinate system
 Ordering
 Indexing
 Coding—company
 Basic Arithmetic Skills and Concepts
 Guess and check method
 Basic Measurement Skills and Concepts
 Measurement: Geometric
 Linear
 Area
 Volume
 Measurement: Non-geometric
 Time/calendar
 Weight
 Reading and interpreting tables, charts and graphs
 Scale drawings/floor plans/blueprints

COMMUNICATIONS**PERFORMANCE MODES**

Viewing
 Writing
 Touching

EXAMPLES

Select material to be loaded
 Fill out manifest
 Placing freight in trailer

SKILLS/CONCEPTS

Visual analysis
 Memory
 Recognition of symbols, codes, emblems
 Classification
 Number recognition
 Legibility
 Lifting
 Lowering

(TASK STATEMENT) V-C CLOSE OUT LOADED TRAILER

TOOLS, EQUIPMENT, MATERIALS, OBJECTS ACTED UPON	PERFORMANCE KNOWLEDGE	SAFETY - HAZARD
Trailer Seal Completed manifest Freight bills Placards	<p>Secure approval of trailer load from supervisor Complete information on manifest and record number Send freight bill and manifest to dispatcher Close trailer door Attach seal to trailer door Inform dispatcher that trailer is ready for road</p>	<p>Safety Use caution when closing door Care in attaching seal Hazards Bodily injury</p>
		<p>DECISIONS</p> <p>What to write on manifest When to close trailer door What to send to dispatcher Which seal to use Which placards to attach</p> <p>CUES</p> <p>Trailer cube Trailer weight Time schedule</p> <p>ERRORS</p> <p>Record wrong seal number Incorrectly attach seal Forget placards Put wrong freight bill with manifest</p>

ASK STATEMENT) V-C CLOSE OUT LOADED TRAILER

SCIENCE	MATH – NUMBER SYSTEMS	COMMUNICATIONS
<p>Motion resulting from two or more forces acting on a point in a body Weight distribution</p> <p>Behavioral Observations Communications network Safety needs</p>	<p>Uses of Positive Rational Numbers $+$, $-$, \times, \div Counting Ordering Coding—Company Basic Measurement Skills and Concepts Linear Area Volume Measurement: Non-geometric Time/calendar Weight Reading and interpreting tables, charts, and graphs Scale drawings/floor plans/blueprints</p>	<p><u>EXAMPLES</u></p> <p>Supervisor approval Complete manifest information PERFORMANCE MODES Viewing Writing Speaking</p> <p><u>SKILLS/CONCEPTS</u></p> <p>Visual analysis Recognition of codes, symbols, emblems Classification Description Number recognition Legibility Terminology Clarity of expression</p>

GLOSSARY

- Bay—Area used for open storage of heavy items
- Bill of Lading—Contract between shipper and carrier showing consignee, number of pieces and weight of shipment
- Bill Router (Job)—Person who places final destination on freight bill
- Bracing—Securing material to prevent shifting and damage
- Carrier—A company in the business of transporting persons or property
- City Delivery (Pick up and delivery)—Materials to be delivered locally
- Claims Department—Department which handles requests by shipper for payment of compensation for lost or damaged goods
- Common Carrier—Carrier whose business is open to the public i.e. P.I.E., consolidated, roadway
- Communication Devices—Items used to facilitate messages such as phones, P.A. systems, etc.
- Concealed Damage—Damage not evident when shipment arrives
- Connecting Line—Same as interline
- Consignee—To whom materials are being shipped
- Consignor—Shipper of material
- Consolidation—Picking up, transporting and delivering freight of almost any kind and size within the area the freight company serves
- Contract Carrier—Carrier hired on a long-term basis by a company to supply its outlets
- Coordination—Successful control and direction of all operations
- Destination Terminal—Terminal in the consignee's city
- Dispatcher—Supervises movement and placement of trailers
- Dock—Area where material handling takes place
- Dock Equipment—Devices used to handle materials during the loading, unloading, and storing functions such as towmotors, conveyors, dollies, drum carts, handcarts
- Dock Layout—Map showing location of loading doors, unloading doors, storage area, and shape of material handling area
- Dock office—Area which houses all dock operation activities
- Double Header—Tractor-trailer rig which has two or more trailers in tandem
- Drag Line—Moving line on which carts are placed to send them to other area of the dock
- Exceptions—Any errors in shipment which should be noted on the freight bill
- Exempt-Carrier—Private carrier exempt from I.C.C. regulations (not engaged in intrastate activities)
- Expedite—Doing everything possible to speed delivery of shipments to final destination
- Free astray—Shipments and partial shipments expedited at no charge
- Freight Bill—Bill listing consignor, consignee, number of pieces, rate, weight, and total charges of shipping
- Flat Bed—Semi-trailer with no sides

Full Trailer—Trailer with wheels on both ends
Grievance—Complaint filed by the labor force against management
Hostler—Yard driver who moves trailers to or from dock area
Hot note—Note attached to freight bill to facilitate speedy handling
I.C.C.—(Interstate Commerce Commission)—Federal body governing all carriers engaged in interstate commerce
Inbound—Materials coming into a terminal
In-service meeting—Training sessions for the benefit of the work force
Intercity Carrier—Deliverer engaged in delivering only between cities
Interline—Freight that is handled by two or more freight companies
In-transit—Goods that are being transported
Loader—(Job)—Person who supervises the placement of shipments on a trailer
L.T.L.—Less than truck load
Manifest—Log on which the number of pieces and the weight of individual shipments are listed
Open Top Trailer—Trailer without a top for hard-to-handle merchandise. Also referred to as "Ragtop"
Origin Terminal—Terminal in the shipper's city
O.S. & D.—Overages, shortages and damages—department whose duty is to investigate exceptions
O.T.R.—Over The Road—Trailers which are sent to other terminals
Outbound—Materials to be sent to other terminals
Pallet—Form on which material is placed to facilitate handling with tractor
Perishables—Materials that require special handling because they may decay or spoil quickly
Piggy back—Trailers transported by means other than tractors, O.T.R., such as placing on flatbed railroad cars
Placard—Signs placed on outside of trailer
Private Carrier—Carries company or private merchandise
Pro number—Number on freight bill which is numbered progressively for filing purposes
P.U.C.O.—Public Utilities Commission of Ohio—Governs intrastate activities
Rating and Billing—Method of giving customer information on freight carriers
Roster Sheet—List of workers on a shift
Route Book—Book containing destination terminals for outbound shipments
Seal—Metal strip that interlocks and is placed on trailer door when loading is completed
The seal has a number which is recorded on loading manifest
Semi-Trailer—Trailer with wheels on only one end
Shift Report—Summary of all activities that take place on a shift
Skid—Another term for pallet
Tank Trailer—Primarily used for transporting liquids
Tariff Book—Comprehensive listing of freight rates and services
Terminal—Structure from and between which truck and unit carry freight
Tonnage Report—Summary of total weight handled during shift and ratio per man hour
Tracer (Job)—Looks for lost shipments or goods in transit

Tractor—Motorized vehicle used to transport trailers

Traffic Department—Department which determines rates, negotiates agreements with other carriers for interlining freight

Trailer—Unit on which shipments are loaded

Unconcealed damage—Evident damage upon receipt of goods

Unloader (Job)—Also called stripper, checker—Position responsible for removing shipments from trailers

Yard Jockey—Another term for hostler

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